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THE DIRECTOR OF CENTRAL INTELLIGENCE
WASHINGTON, D. C. 20505

Executive Registry

74-5884/3

DD/S&T# 4298-74

18 November 1974

DDI-3430-74

MEMORANDUM FOR: Lt. General Lew Allen, Jr., USAF
Director
National Security Agency

SUBJECT : Warsaw Pact Theater Forces

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1. Ever since the DCI gave me my present responsibilities, I have been concerned about the complex problems inherent in the Community's discharge of its continuing responsibility for maintaining a valid, current assessment of the size, strength and capabilities of the Warsaw Pact's theater forces -- an intelligence conundrum about which you know considerably more than I. Last summer, when [redacted] of OSR announced his decision to retire, I took advantage of his dedication and good nature to ask if he would be willing to take a thorough, thoughtful look at this range of problems once he was unchained from an in-box and the pressures of deadlines or flaps. No one has been more immersed in these questions than he, or done more to shed light on them. I asked him -- at his own pace and in his own way -- to take a hard look at this conundrum and its associated issues, to draw on the totality of his background and experience, and then to set down his views, conclusions, and suggestions candidly and in some detail.

2. Attached for your personal information and consideration are two copies of the results of [redacted] work, an essay entitled "Beans and Bean Counters." It is a document I commend to you as well worth reading.

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25X1 In it, [] makes a number of suggestions about changes
that might be made in various aspects of the Community's
address to this problem which, in his opinion, would
make that address more effective and efficient. []

25X1 [] the
necessity for putting ourselves in the best possible
posture before we are inundated in a flood of new data
is self evident.

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25X1 3. [] suggestions have the merit of being well
thought out and coherent. I would not necessarily advo-
cate their adoption in their entirety but believe they
can be extremely useful as a stimulus (or even provocation)
to the ideas of others. By working together under this
stimulus, the Community may be able to come up with an
even better package.

4. I would like to get in touch with you after I
return from Europe to get your reactions to []
treatment of this problem and his recommendations. At
this stage, this is a very informal exercise and should
be kept as such. I am not broadcasting this study through-
out the Community and believe it is too early to do so.
I have sent it on a personal basis in a similar note to
Danny Graham, Sam Wilson, John Hicks of NPIC and Hank Knoche
of OSR.

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[]
George A. Carver, Jr.
Deputy for National Intelligence Officers

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Attachments

cc: DCI
DDCI
DDS&T
DDI
Executive Registry

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Remarks:

SUBJECT: The [] Paper

I have sent copies of the [] paper (the expurgated version) to Danny Graham, Lew Allen, Sam Wilson, Jim Hicks and Hank Knoche. In each case, the study was sent in a personal note employing the attached text.

FOLD HERE TO RETURN TO SENDER

FROM: NAME, ADDRESS AND PHONE NO.

DATE

George A. Carver, Jr.

D/DCI/NIO

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